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Greater Brighton One Public Estate Programme Annual Report 2021-22

The National One Public Estate Programme – Overview

The Government launched **One Public Estate** in 2013.

It is an established national programme, delivered in partnership by the Local Government Association and Office of Government Property within the Cabinet Office.

It provides funding and support to enable councils to deliver public property and land initiatives in collaboration with central government and other local agencies.

One Public Estate aims to get more from the collective public sector estate – whether that's unlocking surplus sites for new housing and jobs, enabling more joined-up public services for local communities, or creating further opportunities for local authorities and public sector partners to reduce running costs and generate income to deliver savings for the taxpayer.

In 2017, the national programme expanded its partnership to include the Department for Levelling Up, Housing & Communities' (then the Ministry of Housing, Communities & Local Government) new Land Release Fund. The Land Release Fund aims to accelerate the release of local authority-owned land for housing to help increase the public sector contribution to land supply and innovation in housebuilding.

Three Core Objectives:



Economic growth
through the creation of
new homes and jobs



**Delivering more
integrated,
customer-focused
public services**
with property as an
enabler



**Generating
efficiencies**
through capital receipts
and reduced running
costs

The Greater Brighton One Public Estate Programme – Overview

The local programme was established in November 2016, under the leadership of the **Greater Brighton Economic Board**.

It brings together representatives from the participating local authorities, health commissioner and provider trusts, emergency services and education to work on property-focused initiatives through sharing and collaboration including with central government.

The local programme recognises the importance of public sector bodies, as major landowners and as anchor institutions, in making the best use of the city region's limited land supply to help build the economic, social, and environmental resilience of the region.

In 2020 the **Greater Brighton Economic Board** agreed 10 ambitious Environmental Pledges to tackle climate change and move the City Region towards net zero. Where appropriate, the local programme will look to support the realisation of these pledges by considering the sustainability and resilience implications associated with maximising the potential of the **One Public Estate**.



The Greater Brighton One Public Estate Programme – **Partnership**

The local programme aims to facilitate closer cooperation and coordination between member organisations and key stakeholders. This is supported by two partnership boards:

Greater Brighton Public Sector Property Group: established in October 2016, the Group comprises representatives from the region's participating local authorities, the health sector, emergency services and education, as well as from the national and West and East Sussex County Council One Public Estate programmes. The Group meets quarterly and is responsible for providing oversight of and support to the programme's projects, as well as for identifying new One Public Estate opportunities. It also provides a forum to engage public sector landowners in the delivery of key initiatives and themes relating to asset management and use and the built environment.

Greater Brighton Housing & Growth Sites Working Group: formed in November 2019, the Group brings together all Greater Brighton local authorities and Homes England to focus specifically on housing and regeneration, covering supply and delivery, funding and investment, policy and standards, and programmes and initiatives. The Group meets quarterly to share learning and best practice, provide peer support and review, and identify and progress opportunities for collaboration and joint work.



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The Greater Brighton One Public Estate Programme – **Project Portfolio**

Locally led partnerships of public sector bodies can bid for funding from the national programme to repurpose underutilised or surplus public estate for housing, regeneration, and other locally determined uses.

In 2021/22, the local programme was awarded just over £4.19 million in an additional funding to support a range of **One Public Estate** and **Land Release Fund** projects across the partnership area (following successful applications to the Phase 8 One Public Estate and Phases 2 and 3 Land Release Fund calls).

The total funding awarded to the local programme now stands at £6,053,362 supporting a portfolio of 32 projects. This comprises:

£1,347,500 in **One Public Estate** revenue funding to support the development of 12 projects that are being led by various public sector bodies. The funding is being used for a range of activities, including feasibility, viability, master planning, business case development and project management support, to provide the evidence base needed to make robust asset management decisions. It is currently expected that these projects will facilitate the delivery of circa 800 new homes, £58 million in capital receipts, £7.5 million in reduced running costs, 5,100 new jobs (including construction), and 29,000sqm employment floorspace (excluding uses previously defined as D1). One Public Estate projects are by nature embryonic and the local programme's projects are at varying stages of development. These forecast outputs will likely change as business cases are completed and as schemes are developed and approved.

£4,705,862 in **Land Release Fund** capital funding to enable to delivery of 21 projects (one of which has also received One Public Estate funding) creating 500 new homes on local authority-owned land. The funding is being used for small-scale land remediation and infrastructure works. It is enabling the viability of these projects by filling the funding gaps caused by abnormal development costs and scheme specific complexities. The Land Release Fund projects form part of:

Our One Public Estate Projects:

1. Worthing Integrated Care Centre, Worthing
2. Preston Circus Fire Station, Brighton
3. Preston Barracks Primary Care Centre, Brighton
4. Moulsecoomb Housing & Community Hub, Brighton
5. Brighton General Hospital, Brighton
6. Springman House, Lewes
7. Hove Station Quarter, Hove
8. Patcham Court Farm, Brighton
9. North Street Quarter, Lewes
10. Burgess Hill Station Quarter, Burgess Hill
11. Morley Street/Ivory Place, Brighton
12. Future of Public Sector Office (Strategic)

- Adur & Worthing Council's [Developing Pathways to Affordable Homes](#), a four-year programme that will create a combined total of 1,400 affordable homes by 2025 – at least 250 of which will be directly delivered by the councils. To date, Adur District Council has secured £937,000 in Land Release Fund funding to support 7 projects to provide 76 new homes on council-owned land – 100 % of which will be affordable. The projects are being delivered as part of the councils' Affordable Homes Delivery programme.
- Brighton & Hove City Council's [New Homes for Neighbourhood's](#) programme that is building much-needed new rented council homes on council-owned land. New Homes for Neighbourhoods forms part of the council's package of [actions](#) to provide more housing in the city. Since 2015 New Homes for Neighbourhoods has delivered 227 homes across 14 projects, and it has a further pipeline of sites set to provide up to 650 homes. Brighton & Hove City Council has secured £3,587,987 in Land Release Fund funding to date, to support the delivery of 10 projects providing 417 new homes – two of which have already been successfully completed.
- A pipeline of small sites owned by Brighton & Hove City Council being redeveloped by [Bunker Housing Cooperative](#), a self-build housing co-operative for low-income families and individuals in the city, for affordable housing in perpetuity. The council will dispose of the sites by long lease to Bunker Housing Cooperative, subject to their securing funding and obtaining planning consent for each scheme. The homes will be available to households meeting the council's allocations criteria and/or on Homemove, the council's housing register, via membership of the cooperative and the rents will be well below the city's market rate. To date, Bunker Housing Cooperative in partnership with Brighton & Hove City Council has secured £139,875 in Land Release Fund funding to support 4 projects that will deliver 13 new homes.

The local programme is required to submit **triannual reports** to the national programme, showing the progress of each of the 32 funded projects against their project plans and highlighting any issues and risks. Despite the impacts of COVID-19 and the need to reprofile some milestones and outputs, the projects generally continue to make steady progress and the case studies that follow aim to showcase some of the key achievements of the past year.

Land Release Fund Projects:

Brighton & Hove

1. Kensington Street, Brighton
2. Selsfield Drive, Brighton
3. Victoria Road, Brighton
4. Windlesham House, Brighton
5. Former Hollingbury Library, Brighton
6. Rotherfield Crescent, Brighton
7. Moulsecomb Housing & Community Hub, Brighton
8. Eastergate Road, Brighton
9. Oakley House, Brighton
10. Portslade Village Centre, Brighton
11. Dunster Close – Garage, Brighton
12. Dunster Close – Hammerhead, Brighton
13. Hinton Close, Brighton

Adur

14. Natal Road, Adur
15. Daniel Close, Adur
17. St Giles Close, Adur
18. Gardner Road, Adur
19. Sylvan Road, Adur
20. Wilmot Road, Adur
21. Gravelly Crescent, Adur
22. Ashcroft Sheltered Housing Scheme, Adur

The Greater Brighton One Public Estate Programme

One Public Estate **Case Studies**

Project Title: **Worthing Integrated Care Centre, Worthing**
Delivery Body: Worthing Borough Council
Funding Award: £90,000 One Public Estate, Phase 4

This project is delivering a landmark £34 million healthcare centre on the site of the council's former car park on Stoke Abbott Road, located in the heart of Worthing.

Funded by **Worthing Borough Council** and supported by Coastal West Sussex Clinical Commissioning Group, the project is transforming the brownfield site to deliver the state-of-the-art Worthing Integrated Care Centre (WICC) that will provide GP, mental health, community, and dentistry services under one roof, as well as providing a pharmacy and additional services for families and young children. It will see Worthing Medical Group, Sussex Community NHS Foundation Trust and Sussex Partnership NHS Foundation Trust services integrated into one facility that will support the long-term health of the community and bring huge benefit to residents across the whole of Worthing.

On Friday 11 February 2022, representatives of each of the partners were joined by Worthing West MP Sir Peter Bottomley and East Worthing and Shoreham MP Tim Loughton for the 'groundbreaking' ceremony at the site. This marked the beginning of construction, which is expected to complete in summer 2023.

The WICC will boast some of the highest environmental standards with an air source heat pump that will provide the majority of heating, as well as photovoltaic solar panels.



The Greater Brighton One Public Estate Programme

One Public Estate Case Studies

Project Title: Moulsecomb Housing & Community Hub, Brighton
Delivery Body: Brighton & Hove City Council
Funding Award: £110,000 One Public Estate, Phases 4 and 7
(£16,600 awarded as a sustainable grant, repaid in October 2020)
£1,694,287 Land Release Fund, Phase 3

This project is regenerating an underutilised four-and-a-half-acre site in Moulsecomb to deliver a £70 million scheme comprising more than 200 new council homes, a new Community Hub and a range of open spaces and outdoor facilities.

The new Hub will improve the services and facilities available for residents of Moulsecomb and Bevendean, among the 20% most deprived neighbourhoods in the country. It will bring together GP and community health services, a pharmacy, Moulsecomb Library, and adult learning classrooms under one roof, alongside hireable community rooms and a community café. Proposals also include a new centre for youth services within the Hub, with a separate entrance.

Locating these organisations in the same building will enable them to work better together and provide residents with a single purpose-built facility from which to access a range of key services. It also releases a number of sites to build much-needed new affordable homes, which are being delivered by the council's [New Homes for Neighbourhood's Programme](#) and forms part of the council's package of [actions](#) to provide more housing in the city. The proposals are for a mix of 1, 2, 3 and 4-bed homes, as well as several fully accessible homes to meet a range of housing needs.

The homes will be let through Homemove, the council's housing register that currently has a waiting list of approximately 7,000 households. The redevelopment will also create new open spaces and outdoor facilities, including a plaza comprising seating and play equipment, pocket parks and small-sided 3G pitches and a skate park, as well as wider public realm improvements.



Moulsecomb Housing & Community Hub, continued.

Following resident consultation in 2020/21, the council has been working with project partners to refine the proposals that now place the Hub in the heart of the wider development to improve visibility and accessibility. In November and December 2021 councillors authorised a budget of £2.1 million to finalise and submit a planning application for the project, which will be made March 2022. If planning permission is granted, the intention is to commence enabling works on-site in autumn 2022 to allow for construction to start in spring 2023. To support the scheme, the council submitted a bid to Homes England (under its Affordable Homes Programme) in February 2022.

The council has appointed a 'Carbon Review' consultant, to assess and minimise the whole life carbon impact of the scheme both through construction and ongoing impact of the new buildings. The review is informing the detailed design to make sure an ambitious but feasible low carbon scheme is presented at the planning application stage. The new homes are planned to be highly sustainable, including solar panels, ground source heat pumps, renewable heating, and electric vehicle charging points. The whole life carbon of homes is being assessed to minimise the impact of these homes over their entire lifespan.



The Greater Brighton One Public Estate Programme

One Public Estate Case Studies

Project Title: Burgess Hill Station Quarter, Burgess Hill
Delivery Body: Mid Sussex District Council
Funding Award: £140,000, One Public Estate (Phases 7 and 8)
(£25,000 awarded as a sustainable grant)

This project seeks to regenerate a six-and-a-half-acre site in and around Burgess Hill railway station, encompassing the current train station, former sidings and station yard, station car park, adjacent car park (Queens Crescent) and recreation area and playground. The land parcels are in the ownership of both the council and Network Rail, with a portion of the Network Rail ownership let to The Arch Company on a 150-year lease. The station opened in 1841, as part of the development of the Brighton Mainline. The main station building dates to 1877 and is outdated with poor accessibility. The wider redevelopment area is largely unappealing, makes inefficient use of public sector land and performs poorly as both a gateway to the town and as a public transport interchange. This project aims to comprehensively redevelop the brownfield site, to deliver up to 300 new homes, ancillary commercial space, enhanced and accessible station infrastructure, and public realm improvements. The intention is to maintain the current levels of parking, through the provision of a new multi-storey facility, and to re-provide recreation and play space. The scheme would create clearly defined, safer, high-quality public spaces in a way that respects the area's historic character. The project would bring wider economic benefits, complementing the regeneration and growth of the town centre and nearby Northern Arc development.

Specialist property and design advisors were commissioned in late-2019 to prepare a mixed-used development scheme and programme for the combined property assets. A preferred scheme was identified, supported by due diligence work on legal title, as well as topographical, environmental and tree surveys, and a detailed development appraisal completed in summer 2020. This demonstrated the site's physical capacity for a major mixed-use regeneration scheme but found only marginal financial viability.

The COVID-19 pandemic created major and potentially long-term impacts on rail passenger usage and associated income from station car parks (due to changes in working and travelling behaviour and practices), on the residential property market, and on construction costs. This, coupled with

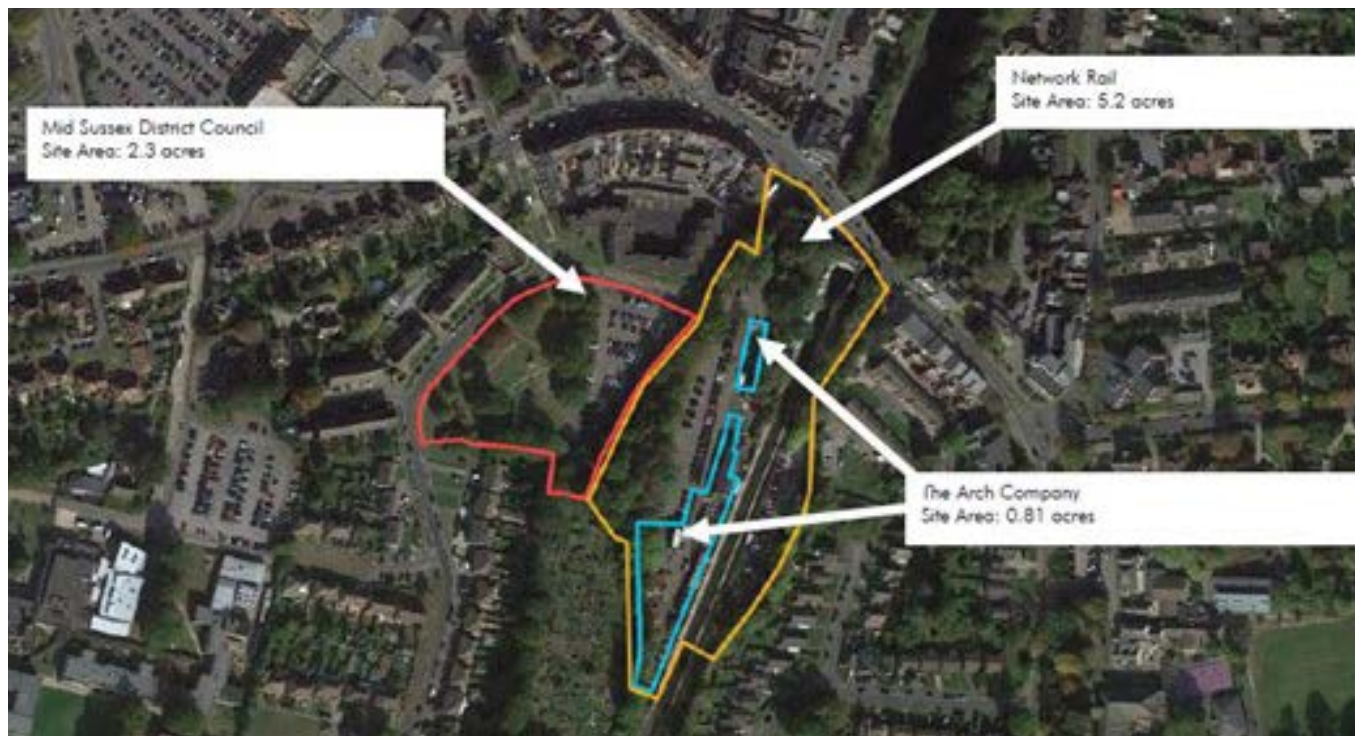


Burgess Hill Station Quarter Development, continued.

the marginal financial viability of the preferred scheme, created the need for project partners to revisit feasibility and viability. The project was awarded One Public Estate “top-up” funding in March 2021, enabling the consultant team to be reengaged to undertake this work.

The council and Network Rail signed a Memorandum of Understanding in April 2021, agreeing to collaborate on all aspects of project planning and delivery and demonstrating continued commitment to this joint endeavour.

The consultant team delivered its draft report in November 2021. This contains 4 options, all of which face viability challenges. Project partners are currently considering the options and exploring the opportunities to “plug” the viability gap. A more comprehensive cost analysis will be undertaken, which will include a review of the car park element in spring 2022. Homes England are being engaged and potential future funding discussed. Depending on the outcome of this work and providing that land assembly can be achieved, the intention is to achieve scheme and business case sign-off by all project partners in winter 2022. Detailed design, consultation and planning is forecast for spring 2023, allowing for construction to start in autumn 2023.



The Greater Brighton One Public Estate Programme

Land Release Fund Case Studies

Project Title: Victoria Road, Brighton
Delivery Body: Brighton & Hove City Council
Funding Award: £340,000 Land Release Fund, Phase 1

This project is redeveloping the site of a former housing office and bowls club in Portslade to create 42 new affordable rented homes in a city where demand is far outstripping supply. It is being delivered by the council's [New Homes for Neighbourhood's Programme](#) and forms part of the council's package of [actions](#) to provide more housing in the city.

Construction of the new sports pavilion on the adjacent Victoria Recreation Ground was completed in February 2021, providing a new home for Portslade Bowls Club as well as new FA compliant football changing facilities. The new pavilion includes an outdoor artificial all-weather bowling green, a short mat indoor bowls area, changing rooms, a kitchen, football changing facilities and a kiosk for serving refreshments.

The council is working with Morgan Sindall Construction to build the new homes, which will be a mix of 1, 2 and 3-bedroom flats that will be let through the council's housing register Homemove, which currently has a waiting list of approximately 7,000 households. The scheme includes a landscaped communal garden for residents with raised planters, trees, a small orchard, seating, and grass amenity space, plus living walls on six elevations of the blocks of flats that will be watered with recycled rainwater. Construction work began in spring 2021 and the 'topping out' ceremony was held on 02 December 2021. Construction is expected to complete in late autumn 2022.

The development will be the first new council housing project in the city with a ground source heat pump system to provide heating and hot water for residents. The homes will also benefit from a range of other sustainability features, including a light gauge steel frame, solar panels and high levels of insulation creating low-energy bills and high-quality homes for future residents. A Whole Life Carbon assessment of the scheme is being undertaken by Morgan Sindall and will be vital in informing the design and construction of future housing schemes within the New Homes for Neighbourhood's Programme.



The Greater Brighton One Public Estate Programme

Land Release Fund Case Studies

Project Title: Small Sites Programme
Delivery Body: Adur District Council
Funding Award: £566,000 Land Release Fund, Phase 2

This programme is redeveloping small sites in council ownership, most of which are blocks of garages, to deliver much-needed affordable housing in an area with over 700 household on the housing waiting list – with numbers rising as the impact of the COVID-19 pandemic continue to be felt.

Land Release Fund funding is supporting the council to deliver 6 of these sites. The sites comprise out-of-date garages, some in a serious state of dilapidation and many used for storage as they are too small for modern cars. The sites are underutilised and uninviting and are subject to antisocial behaviour, including fly-tipping. The programme will regenerate these sites, creating 33 new council homes for rent and improved landscaping for wider public use.



St Giles Close



Gardener Road



Sylvan Road

Small Sites Programme continued

Bespoke plans for each of the sites have been produced and, following online public consultation on the initial proposals in summer 2020, refined by architects to also consider site surveys and feedback from planning officers. The proposals vary from site to site and are for a range of 2 and 3-bedroom homes and 1 and 2-bedroom flats and bungalows, with some suitable for people with mobility problems to meet a range of housing needs.

In autumn 2021 planning permission was secured for 4 sites – St Giles Close, Gardner Road, Sylvan Road and, Wilmot Road. Enabling works are set to commence in summer 2022 to allow for construction to start in autumn 2022, with an expected 12-month build period. Planning permission is currently being sought for the 2 remaining sites – Daniel Close and Gravelly Crescent. It is hoped that this will be in place by summer 2022.

The new homes will achieve high standards of sustainability. A ‘fabric first’ approach will ensure that the homes will be very well insulated, and they will also be heated by energy efficient air source heat pumps. Solar panels will be fitted where possible to generate power and help to offset energy bills for future residents.



Wilmot Road



Daniel Close



Gravelly Crescent

The Greater Brighton One Public Estate Programme

Wider Project Highlights

Hove Station Quarter, Hove. This project sees Brighton & Hove City Council facilitating the redevelopment of the Conway Street Industrial Estate, an eight-and-a-half-acre area on the east side of Hove Station. It is made up of numerous sites in multiple ownerships, including the council and Network Rail, all at varying stages of development. The overall built environment and public realm is uninspiring and the many underutilised spaces and large areas of surface car parking provide significant transformational opportunities, for a vibrant mixed-use high-density redevelopment in this inner-urban area of Hove. The area forms a Strategic Allocation for a minimum of 12,000sqm of office and business floorspace and 200 residential units within the wider Hove Station Development Area (DA6), as defined in the adopted City Plan Part 1. The project has now delivered a masterplan for the area, in the form of a Supplementary Planning Document (SPD), to provide a positive and coherent framework to manage future development and regeneration. The SPD was adopted in September 2021, following Committee approval. The council, Network Rail and Network Rail Infrastructure are continuing to work collaboratively in examining the development potential of the area and the scope for associated land deals to fully realise the masterplan's aspirations. The three parties have now agreed a Memorandum of Understanding and are currently seeking the further sign-up of the two other key landowners in the area to allow for the feasibility work to commence.

Future of Public Sector Office, Strategic. COVID-19 has had a dramatic impact on the way that public sector staff are working – as part of the pandemic response, there has been an acceleration of digital and agile working and a dramatic shift towards homeworking. Many organisations are unlikely to return to “business as usual” and are looking to develop a more blended staff offer, in a way that is a “win/win” for employers and employees. This project enables interested partners to come to together to share intelligence, learning and best practice as they consider and develop their new ways of working post pandemic. It also seeks to identify any ways in which a One Public Estate approach could support the new ways of working, including opportunities for collaboration and/or collocation across the local public sector estate. The local programme has joined forces with its neighbouring Strategic Property Asset Collaboration in East Sussex (SPACES) programme to progress work on this topic, to maximise opportunities to share intelligence, learning and best practice, make best use of limited resources, and avoid duplication for organisations operating across both partnership areas.



Hove Station Area

There is also ongoing collaboration with West Sussex One Public Estate. A new Joint Working Group was established in summer 2021, bringing together the 15 participating organisations and other interested parties on a 6-weekly basis. A consultant team was appointed in November 2021 to support the partnerships with the initial mapping and scoping phase and the report is expected in April 2022.

Preston Barracks Primary Care Facility, Brighton. This project sees Brighton & Hove Clinical Commissioning Group working with project partners to secure the delivery of a new medical facility as part of the wider Preston Barracks regeneration scheme. The new medical facility will help to meet the future healthcare need of the area – where population growth is anticipated to be the highest of any area of the city, creating major demand for additional general practice services that are already extremely stretched. Construction of the new medical facility (as part of the residential development) is now well underway, scheduled for handover at end-July 2022 and immediately followed by an 8-month fit-out programme to allow for occupation in March 2023. Brighton & Hove Clinical Commissioning Group has identified two practices to expand into the new medical facility, increasing patient capacity from 11,000 to 16,000 (a 45% increase) creating broader and better access to health and care for the local community. Both practices provided their formal commitment to occupying the new facility in March 2019. The process of assigning the lease to the practices has commenced, to align with practical completion.

Preston Circus Fire Station, Brighton. This project sees East Sussex Fire & Rescue Service refurbishing their busiest Community Fire Station, originally built in 1938, to create modern fit-for-purpose facilities that will include individual sleeping accommodation as well as creating new commercial space to let preferably to public sector partners. This project is now entering RIBA Stage 3. The intention is to submit the planning application in summer 2022, to allow for construction to begin in winter 2022 for completion in winter 2023. Work continues to identify the future uses for the commercial space, including testing interest with public sector partners.

Patcham Court Farm, Brighton. This project sees Brighton & Hove City Council, the asset owner, facilitating the redevelopment of a vacant three-and-a-half-acre site formerly part of the wider landholding of Patcham Court but becoming physically divided from its associated farmland in the late 1980s/early 1990s following the development of the A27 bypass. The site has not been developed since that time, despite numerous attempts to bring it forward. The Council is now at an advanced stage of negotiations with its preferred partner, the Royal Mail Group. Due diligence (surveys, pre-planning reviews and pricing) is being completed and dependent on the outcome of this work, it is anticipated that a subject to planning proposal for



Preston Circus Fire Station, Brighton



Patcham Court Farm, Brighton

the acquisition will be advanced and that Committee approval will be sought in May 2022 at the earliest. Royal Mail are seeking to submit the planning application in spring 2022, having already undertaken virtual public consultation. If successful, construction of the new facility will begin in spring 2023. Consolidation and relocation of Royal Mail operations to Patcham Court Farm will release two city centre sites for redevelopment, with a combined capacity to deliver up to 300 new homes and 3,000sqm of high-quality commercial space. Following relocation to the new facility in late 2024, the existing city centre sites will be decommissioned to allow for redevelopment to commence.

Springman House and North Street Quarter Health Hub, Lewes. In 2020, North Street Quarter Ltd announced that it was divesting of its interests in the UK and that it would sell its majority share of land at the North Street Quarter (NSQ) to the Lewes-based developer Human Nature. The land sale completed in February 2021. Lewes District Council has also agreed to sell its minority share of the NSQ land to the same developer, so that it can progress the comprehensive redevelopment of the site. Human Nature has confirmed that it will submit a new planning application for a different, more sustainable scheme at the NSQ. It is anticipated that proposals for the Springman House site will be available prior to the new NSQ planning application being submitted. Relocating the fire station from the NSQ to Springman remains the preferred option and Human Nature has been continuing discussions with the council and East Sussex Fire & Rescue Service. If this is not viable, however, then the developer will be considering an alternative enabling role for Springman. The developer and its architect have also been working closely with the GPs, Clinical Commissioning Group and dentist to review the detailed plans for the previously agreed Health Hub in the context of the new, emerging masterplan for the site. This has also provided an opportunity for health partners to review their requirements in light of the COVID-19 pandemic. This work is progressing well, and Human Nature is on track to have an agreed set of Health Hub plans for inclusion in its new NSQ planning application.

Kensington Street and Selsfield Drive, Brighton. These projects were successfully completed by Brighton & Hove City Council's New Homes for Neighbourhoods Programme in 2019 and 2020 respectively, with the support of Land Release Fund funding. Kensington Street saw the redevelopment of 3 former car parking sites in the central North Laine area of the city to deliver 12 new homes, while Selsfield Drive regenerated the site of a former Housing Office to create 30 new homes. The 42 homes are all occupied by tenants from the council's housing register.



Springman House, Lewes



Selsfield Drive 2018, Brighton



Selsfield Drive 2021, Brighton

The Greater Brighton One Public Estate Programme – Next Steps

Public sector partners working together to take a more strategic approach to asset management has demonstrable benefits, in terms of supporting the region's economic, social, and environmental productivity priorities.

The local programme will continue to facilitate such collaboration by:

- Supporting the progression of the existing project portfolio, through to successful completion.
- Building knowledge of partners' and government departments' new and emerging asset management strategies, wherever possible supporting plans and identifying opportunities.
- Maintaining existing and building new relationships within and beyond the partnership, to identify new collaboration possibilities – including exploring the potential for more strategic projects and/or activities.
- Identifying a pipeline of future projects and bidding for new funding, as and when calls open.
- Keeping abreast of wider initiatives and activities impacting asset management, use and the built environment – ranging from Circular Economy to Social Value and the Integrated Care Partnership – and fostering learning and links across the partnership to support implementation.

One Public Estate funding has part-funded a programme management resource up to June 2022 responsible for the day-to-day management of the local programme. As the lead authority for the local programme, Brighton & Hove City Council has provided the necessary match-funding for this post. The council is currently exploring options to either fund an extension to this post or to assume the responsibilities into other roles/functions as appropriate.



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